One-fourth, 25.2%, were started at home by their parents or other family members, family activities, attitudes and expeditions.

Various sorts of self-generated drive launched 12.2% who described irresistible curiosity, imaginative speculation, compelling need to know "why" and similar traits as having been their prime movers.

Science equipment that provided opportunities to explore for themselves captured the interest of 10.5%.

Reading books, magazines, newspapers, scientific journals and papers, advertisements, encyclopedias and textbooks started 7.7%.

Science clubs and science fairs stimulated 6.1% to want to know more about a specific subject or about science in general.

The final 4.6% reported a miscellany of "first causes" such as museums, national parks, professional laboratories, planetarium programs, television productions, community activities, etc.

Such guideposts as these suggest many different routes that may be made freely accessible to children and young scientists. If they then choose to travel these roads, the destination of some of them may well be the scientific community.

• Science News Letter, 79:282 May 6, 1961

# Factor X of Leadership

➤ THERE IS a mysterious "factor X" essential for leading men.

Regardless of circumstances, from leadership of an infantry squad in battle, handling a field army, to directing an office project, success depends to a considerable degree on the amount of this factor an individual has. Special traits are required for each kind of leadership, but underlying all is "factor X."

Determination of its nature and distribution is the objective of several psychological research projects now underway that were reported at a conference at the U.S. Naval Academy in Annapolis, Md., by Dr. Luigi Petrullo of the Office of Naval Research, sponsor of the conference.

The old idea that leadership ability was a combination of intelligence, courage and capacity to plan ahead, the "great man" theory of history, no longer can be accepted. as an adequate explanation, Dr. Petrullo

All these qualities are important, to dif-

ferent degrees in different situations, he pointed out, but any combination of them still does not define factor X. The brave, intelligent, understanding man still may be a poor leader of other men.

Summation of all these qualities, he said, "still is far smaller than the part contributed by some unknown factor X." The object of contemporary research is exploration of the composition of this factor. Traditional methods and concepts are being systematically applied, but do not promise solution. From somewhere must come new concepts.

'We know some of the characteristics of factor X. First, it is dynamic and organic, it follows principles of growth and development. Second, it is dependent on persons, situations and interactions. It is purposive and dualistically oriented towards tasks and persons

"A new leadership theory must incorporate the old characteristics as minimum."

Science News Letter, 79:283 May 6, 1961

# Cancer Mistaken in X-Ray

➤ DIAGNOSIS of lung cancer may be difficult or impossible from X-ray pictures alone.

A study of ten different shadow forms lung cancer may take on an X-ray plate was shown at the American Academy of General Practice scientific assembly in Miami Beach, Fla.

Dr. Robert W. Jamplis of the Palo Alto, Calif., Clinic warned in the exhibit that masquerades may take the form of simple pneumonia, tuberculosis, obstructive emphysema such as might be experienced from a peanut becoming lodged in the windpipe, and other diseases. A dark round spot may go unnoticed because it looks like a nickel or a quarter in a shirt pocket.

Correct diagnosis should be made promptly by other methods, Dr. Jamplis reported, because any benign-appearing lesion must be suspect. Early surgery is the best treatment for lung cancer.

The economics of medicine was discussed in a panel on the pros and cons of social security methods of financing medical care.

Dr. John S. DeTar of Milan, Mich., moderator of the panel, told Science Service that the Academy was in general agreement with the American Medical Association, although probably no official stand will be taken.

"Both the AMA and the AAGP are in favor of the individual doing as much as he can for his own medical care," DeTar said. "Next, the community, then the state, and as a last resort the Federal Government should step in."

Standing virtually alone in favor of social security methods of financing medical care was Leonard Woodcock of Detroit, Mich., who is vice president of the United Auto Workers.

Representing the American Farm Bureau Federation was Roger Fleming, secretary-treasurer and director of the Washington, D. C., office. The Farm Bureau policies for 1961 are that the "need for medical insurance should be met by expansion of existing private insurance programs without Federal subsidy."

• Science News Letter, 79:283 May 6, 1961

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